

ADM-2.4

7 JUN 1965

MEMORANDUM FOR: Director, BPAM

SUBJECT : Program Priorities

REFERENCE : BPAM No. 65-0415 to Deputy Directors,
dtd 24 May 65, Same Subject

1. We have reviewed the programs of this Directorate as a basis for conforming to the extent practicable with the stated objectives of Enclosure B of the Bureau of the Budget instruction on this subject.
2. The information required by Parts I and II of Enclosure B are provided herewith as attachments A and B, respectively.
3. The principal activities and programs of this Directorate are sufficiently interrelated in forming the closed loop required for (a) advanced development work on collection systems, (b) the collection of intelligence by technical equipments or systems and (c) the production of intelligence on scientific subjects as to make it unmeaningful to establish relative priorities for specific activities and programs. Rather, any budget reductions would necessarily be applied selectively to reduce the scope of activities and programs as opposed to the outright elimination of activities and programs. In sum, we consider it more practicable to shrink the size of the entire loop than to cause one or more breaks in the collection-production cycle.
4. It should be recognized in this connection that development of this still relatively new Directorate has taken place during a period of austerity in the availability of both funds and manpower.

NRO review(s) completed.

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Thus cut-backs in any of the FY 1966 programs in the face of unbudgeted requirements approximating [] of the Directorate share of the Congressional Submission would only tend to defer the accomplishment of some new objectives programmed for FY 1966 within available new funds limitations.

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5. In identifying programs and activities in Attachment A which could most reasonably be subjected to reductions, if reductions are imposed, it seemed necessary for reasons which follow to exempt OSA, OCS and the Immediate Office of the DD/S&T.

a. OSA - This Office, while a unit of organization of the CIA, is programmatically responsible to national level requirements, the extent of which are not under unilateral Agency control. Unless such national level requirements can be reduced, the Agency per se cannot make meaningful or intelligent recommendations regarding reduction in priority or level of effort. As a matter of hard fact, OSA is now actively working toward creating a capability to implement BLACK SHIELD deployment, the facts of which are known to the Director, BPAM. There are insufficient budgeted program funds in the OSA FY 1966 operating budget to accomplish this deployment. Accordingly, a request is in process of preparation for more, and not less, funds for FY 1966 for this purpose. In the event BLACK SHIELD is cancelled or postponed certain adjustments in priorities could be developed within OSA, but these would be dependent upon other directives which would probably ensue simultaneously to promote an alternate capability.

b. OCS - While a unit of organization of DD/S&T, this Office, functionally, is a unit of common concern performing data retrieval, scientific computation, and business applications computer services for the entire Agency.

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This Directorate, accordingly, is not in a position to address itself as to what individual or combination of services could be reduced without assuming an undue risk prejudicing the mission and responsibilities of other Directorates. Note should also be taken of the action of the Executive Director in Action Memorandum A-444 in directing the Agency ADP Committee to restudy the problem of centralization of Agency computer resources. Any recommendation at this time to increase or decrease the resources available to OCS would be an attempt to prejudice the results of the deliberations of that committee and the ensuing action on their recommendations.

c. Immediate Office - The resources programmed for the administration of the Directorate are already at an irreducible minimum. Only a nominal amount in the FY 1966 budget is programmed for the Special Projects Staff so that nearly the entire amount of Directorate needs for that function are in fact an unbudgeted requirement as of this time.

6. We shall be glad to answer any questions you may have concerning this submission.

Signed: John E. Blakey

for
Albert D. Wheelon
Deputy Director
for
Science and Technology

Attachments:

As stated

PPS/DDS&T ☐ 3 June 65

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ATTACHMENT A

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**FY 1966 Programs or Activities to Which Budgetary
Reductions if Required Would Be Applied**

There follows an identification of programs and activities most susceptible to curtailment if budgetary reductions should be forced. No purpose would be served by indicating relative priorities because in fact any reductions would be applied on a selective basis to reduce the scope of activities and programs involved rather than by the elimination of entire activities and programs.

a. Budget Category

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1. Production of Intelligence

(a) Office of Scientific Intelligence -

External Analysis

**Amount of
Curtailment
(thousands)**

**FY 1966
Budget
(thousands)**

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**(b) Foreign Missile and Space
Analysis Center - External
Analysis**

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Amount of Curtailment (thousands)	FY 1966 Budget (thousands)
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2. Research and Development

**(a) Office of Research and
Development - Advanced
Research**

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**(b) Office of ELINT -
SIGINT Research**

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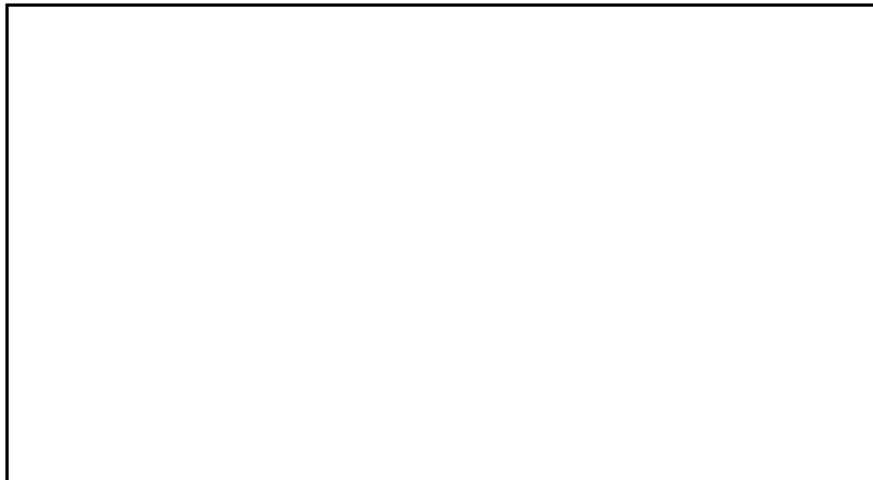
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b. Program Descriptions and Measurable Benefits

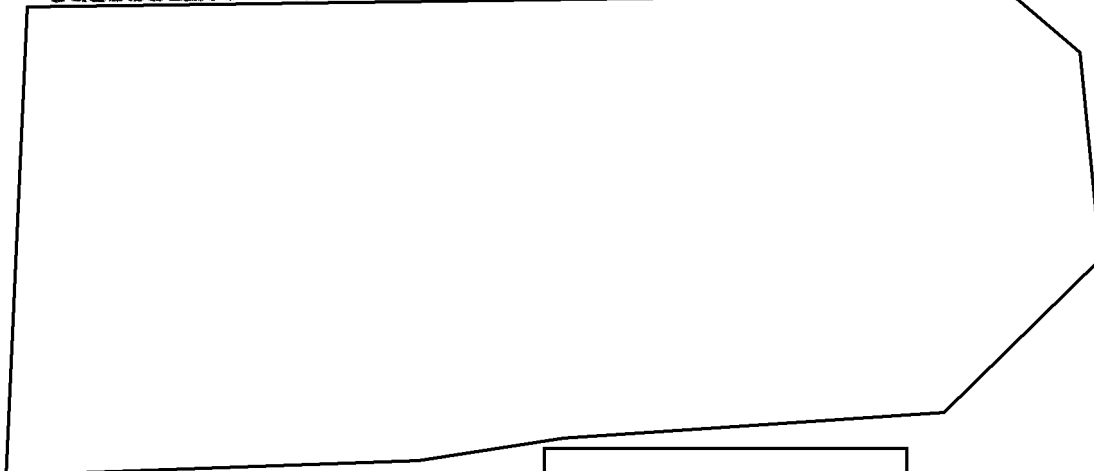
(1) OSI - This Office very effectively through external analysis contracts obtains the benefit of expertise in selected technical areas which is not available to the Agency on any other basis. The reductions indicated range [REDACTED] of the amounts budgeted for external analysis contracts by the several divisions in OSI. Measurable benefits from contracts that would be deferred by the indicated cuts include:



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(2) FMSAC - Use of external contracts in selected technical areas is essential to the fulfillment of the mission of this Office.

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[REDACTED]

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(3) ORD - Research and development efforts in both the physical and life sciences in areas germane to satisfaction of Agency missions are an integral part of the DD/S&T program. We have in this Office for your information if desired a shopping list of the [REDACTED] efforts that would be eliminated on the basis of the indicated curtailment and a statement of the measurable benefits of each. In the aggregate, there would be an impairment in the planned objectives of ORD for an orderly research program designed to fully exploit contemporary state-of-the-art developments in the several disciplines which are involved in the collection and production of scientific intelligence. [REDACTED]

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[REDACTED]

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(4) OEL - More than [REDACTED] of the funds of this Office are allocated to R&D efforts directly related to ELINT collection efforts. A dynamic research program in this area is fully warranted by the critical importance of targets against which collection is directed. Improvement in collection techniques is required simply to keep pace with refinements in techniques by the opposition; the research program is oriented not only to meet this objective but to permit a more rapid development of collection techniques than the minimum necessary to overcome advances in countermeasures techniques used defensively against us. There are [REDACTED] represented by the indicated curtailment of [REDACTED]. Measurable benefits related to these projects may generally be stated in each instance as providing an improved approach or technique for use in a particular collection program. Such improvements in the aggregate are important to the maintenance of a proper balance in the pursuit

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[REDACTED]

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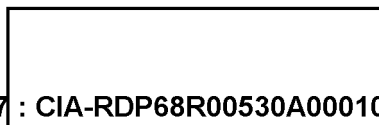


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of research in order to keep pace with the current state of technical developments in the U.S. and to maintain an adequate response capability for critical collection requirements. Information on the specific projects and measurable benefits to be derived from each is available in this Office.



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